

THE DIRECTOR OF CENTRAL INTELLIGENCE

WASHINGTON, D.C. 20505

Deputy Director for National Foreign Assessment

30 September 1981

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MEMORANDUM FOR:

Director, Intelligence Community Staff

SUBJECT : Intelligence-Producer Participation in the NFIP Process

1. Attached is a copy of a memorandum which I sent to the DDCI on 9 September, transmitting a report of the Interagency Working Group on Intelligence Production (IWGIP). Given the thrust of the report and the DDCI's reaction to it, I am moving forward in establishing a permanent interagency intelligence producers group to advise me in fulfilling my Community responsibilities as Deputy Director for National Foreign Assessment (DD/NFA).

2. Listed below are examples of the kinds of issues that I expect my new advisory group to address:

- Improving the intelligence process
- Customer satisfaction
- Production requirements and priorities
- Community production capabilities
- Gaps in analytical capabilities
- Production enhancements
- Current and long-range information needs of the producers
- Current satisfaction of information needs
- Perceived current and long-range gaps in information
- Identification and assessment of information enhancement possibilities
- Support to the annual NFIP evaluation process via the IC Staff
- Participation in long-range NFIP planning
- Policies and procedures governing substantive intelligence arrangements with foreign governments

As you can see, many of these issues are also of direct interest to the IC Staff, although there will be inevitable differences in focus as you emphasize NFIP resource management aspects, and I emphasize the analytical and informational needs of the producers.

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3. Nevertheless, I believe it would be helpful if our respective staffs dealing with this subject meet periodically to ensure mutual agreement on how we can work together to avoid unnecessary duplication and make the best use of NFIP resources for their ultimate intent; that is, the production of high quality finished intelligence. If you agree please have your designee contact [redacted]

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[redacted]

John N. McMahon

Attachment:
as stated

All Portions of This
Memorandum are CONFIDENTIAL

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THE DIRECTOR OF CENTRAL INTELLIGENCE

WASHINGTON, D.C. 20505

Deputy Director for National Foreign Assessment

9 September 1981

MEMORANDUM FOR: Deputy Director of Central Intelligence

SUBJECT : Intelligence-Producer Participation in the
NFIP Process [redacted]

1. This memorandum is to forward a report of the Interagency Working Group on Intelligence Production (IWGIP), and to indicate my intentions for implementing the Working Group recommendation for providing more effective producer participation in the NFIP resource-allocation process. This recommendation is consistent with your charge to me. [redacted]

2. You will recall that on 4 June I informed [redacted] that I would be taking the lead in establishing a new inter-agency mechanism for assuring that the intelligence producers participate effectively in major NFIP resource decisions, especially those decisions related to collection and processing. As a first step towards this end I instructed the IWGIP to examine this issue. The accompanying report expresses the shared view of INR, DIA, NSA, and NFAC that a permanent body be created to advise me in my role as principal spokesman for the production elements of the Community. This body will provide the forum for an exchange of views on all matters that are critical to our ability to provide quality finished intelligence. It will not be the function of this council to necessarily reach a consensus on all issues, but rather to allow me to understand and appreciate the differing opinions of the producers; and to thus participate meaningfully in meetings of the NFIC and the SIG(I), and in other arenas. I also envision this Council as a means for the intelligence producers to interact with appropriate other interagency groups, such as the new Critical Intelligence Problems Committee, and the IRDC, and any Community long-range planning mechanism that may be established. [redacted]

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3. Also in this regard I will make full use of the DCI's production committees (WSSIC, JAEIC, STIC, EIC, COMEX). I will shortly meet with the chairmen of these committees to discuss the challenges we are facing, and to assure that they are mobilized effectively. As we have recently agreed, the committee chairmen will report to you through me on all matters pertaining to intelligence production. [REDACTED]

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[REDACTED]
John McMahon

Attachment:
As Stated

25X1 SUBJECT: Intelligence-Producer Participation in the
NFIP Process [REDACTED]

Distribution:

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- 1 - CRES Project Officer [REDACTED]
- 1 - CRES Subject File (310.0)

25X1 NFAC/CRES, [REDACTED] (4Sep81)